



BALANCED PORTFOLIO FLEXES FOR COVID

Net Revenue +11.9% LFL* £6,911m

Health +9.3% LFL* £4,174m	Hygiene +16.1% LFL* £2,737m
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e-Commerce + >60.0%**
c.12% HY net revenue

Adjusted Operating Margin 24.5%	Adjusted Operating Profit £1,696m +15%
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Dividend 73.0p	Adjusted EPS 166.5p +14.5%
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Increase in investment from £2bn to £2.2bn over 3 years

On-track to meet our medium term goals

Revenue Growth
Mid-single digit

Adjusted Operating margin
c25%

Adjusted EPS
7-9%

SELECTED HIGHLIGHTS ACROSS THE BUSINESS

Strong growth in North America Hygiene

+29%

Lysol +c70% | Finish +c30%

Strong Dettol demand in developed and emerging markets supporting Health growth

+62% H1 Dettol growth

Now #1 soap brand in India, UAE, Saudi Arabia & Malaysia

RB GLOBAL BUSINESS SOLUTIONS

Providing expertise and products to make WORKPLACES AND SPACES SAFE AND ENJOYABLE

Already signed deals with

ENHANCING OUR SCIENTIFIC CREDENTIALS

\$25 million investment in the Reckitt Global Hygiene Institute

Creating a public health and innovation hub

Multi-year investment in research on human hygiene and enduring behaviour change

Expert Panel of leading academic institutions including:

FIGHT FOR ACCESS FUND

£40m mobilised to address Covid-19

20 projects | 41 countries supporting governments and frontline health workers

RB CLIMATE CHANGE PLEDGE

65% reduction in greenhouse gases from our sites by 2030

100% renewable electricity powering our operations by 2030

Net carbon neutral by 2040 – ahead of the world's goal of 2050

*At constant exchange rates excluding the impact of acquisitions, disposals and discontinued operations

**Refer to adjusted and other non-GAAP measures, definitions and terms presented within the HY 2020 results and Q2 trading statement