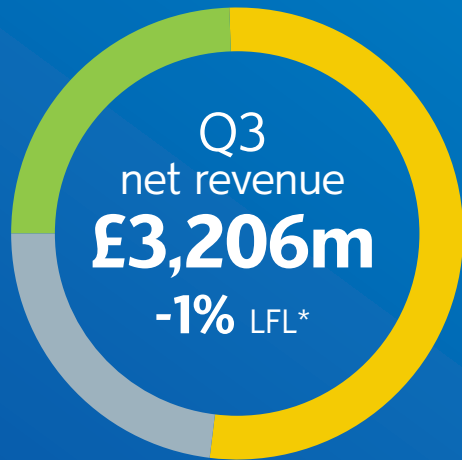


Challenging Environment Reorganising for Growth



Markets remain volatile and challenging



DvM
£793m (+3% LFL*)

ENA
£1,693m (-3% LFL*)

IFCN
£720m (+1% LFL*)²

Affected by tail end of known issues



Lost revenue from cyber attack



Negative impact from Scholl / Amopé Wet & Dry Pedi launch

Year to date

Target net revenue

RB Base Business
£7,377m (-1% LFL*)

Flat LFL* (FY)

MeadJohnson Nutrition¹ £846m (N/A)

-2% to flat (H2)²

¹ IFCN division since acquisition.
² On a pro-forma basis.

We are taking steps to create a more agile and focused RB



RB Health
£7.5bn
revenue**



RB Hygiene Home
£5bn
revenue**

One RB
£12.5bn
revenue**

**A platform for long-term
growth and outperformance**

* Like-for-like net revenue growth excludes the impact of changes in exchange rates, acquisitions, disposals, discontinued operations and local legislative changes.

** Pro-forma FY16 net revenue.

This document provides a high level summary of the Reckitt Benckiser Group's quarterly results statement only, and is not a substitute for reading the full statement. For more information and a copy of the complete 2017 Q3 Results Statement, please visit www.RB.com