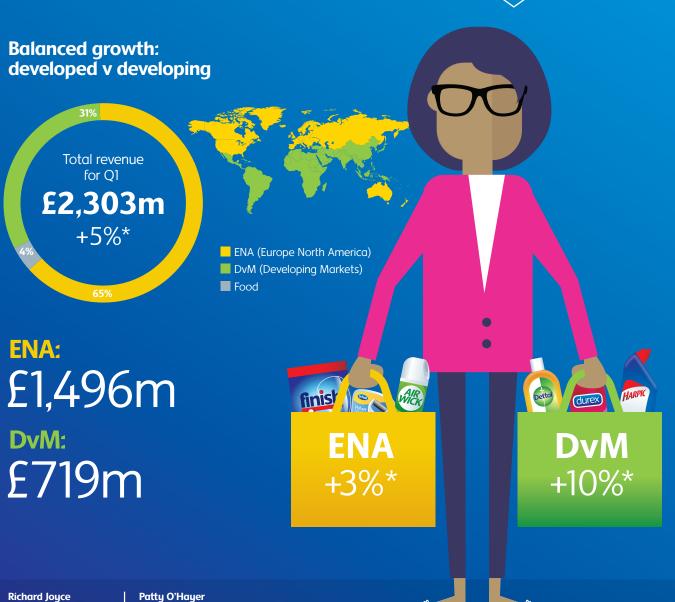
Q1 2016 RESULTS

A good start to 2016: on track to meet full year targets





Driving Growth - Highlights



Growth driven by Scholl, Durex, Gaviscon, Strepsils





Growth driven by Dettol, Harpic, Finish





Growth driven by Air Wick, Vanish



On track to meet 2016 targets



LFL net revenue growth +4-5%*



Moderate margin expansion**

SVP, Investor Relations, Communications and

External Affairs

Director, External Relations and Government Affairs +44 (0) 1753 217 800 *Like-for-like growth excluding the impact of changes in exchange rates, acquisitions, disposals and discontinued operations.

**Supplemented by part of the remaining Project Supercharge efficiencies and excluding the impact of exceptional items.