Q3 CONSENSUS

14 October 2021







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| | Q3 FY21 | | |
|---|----------------|----------------|----------------|
| All amounts shown in £m, unless otherwise stated | MEAN | MIN | MAX |
| Hygiene | -0.9 | -5.0 | 2.7 |
| Health | -0.4 | -5.0 | 3.0 |
| Nutrition | -1.5 | -6.3 | 0.5 |
| Group net revenue (ex. IFCN China) LFL growth (%) | -0.7 | -2.4 | 1.4 |
| Net M&A impact (%) | -2.6 | -6.6 | -0.8 |
| FX impact (%) | -4.5 | -5.7 | -2.0 |
| Group reported net revenue growth (%) | -8.2 | -12.6 | -4.0 |
| Hygiene | 1,405 | 1,311 | 1,476 |
| Health | 1,145 | 1,092 | 1,197 |
| Nutrition (inc. IFCN China) | 668 | 558 | 752 |
| Group reported net revenue (inc. IFCN China) Group reported net revenue (ex. IFCN China) | 3,220 3,057 | 3,069 2,917 | 3,370 3,123 |
| Hygiene Health Nutrition (inc. IFCN China) | | | |
| Group adjusted operating profit (inc. IFCN China) Group adjusted operating profit (ex. IFCN China) | | | |
| Hygiene Health Nutrition (inc. IFCN China) | | | |
| Total adjusted operating profit margin (inc. IFCN China) (%) | | | |
| Total adjusted operating profit margin (ex. IFCN China) (%) | | | |
| Adjusted net finance expense | | | |
| Adjusted taxation expense | | | |
| Non-controlling interest | | | |
| Adjusted net income | | | |
| Average number of shares on a diluted basis (m) | | | |
| Adjusted group fully diluted EPS (p) | | | |

| FY21 | | | | | |
|--------|--------|-----------------------------|--|--|--|
| MEAN | MIN | MAX | | | |
| | | | | | |
| 6.3 | 5.0 | 7.6 | | | |
| -3.5 | -10.0 | -1.7 | | | |
| -0.9 | -4.1 | 1.0 | | | |
| 1.4 | 0.3 | 2.1 | | | |
| 0.4 | | | | | |
| -2.1 | -3.1 | -0.4 | | | |
| -5.0 | -6.0 | -3.6 | | | |
| -6.2 | -8.0 | -3.5 | | | |
| F 0F0 | Г 400 | F 0F4 | | | |
| 5,850 | 5,689 | 5,956 | | | |
| 4,495 | 4,349 | 4,612 2.015 | | | |
| 2,730 | 2,544 | 2,915 | | | |
| 13,075 | 12,865 | 13,286 | | | |
| 12,550 | 12,336 | 12,707 | | | |
| 1,459 | 1,373 | 1,514 | | | |
| 1,082 | 967 | 1,31 -1 1,177 | | | |
| 367 | 299 | 485 | | | |
| 2,909 | 2,805 | 3,017 | | | |
| 2,902 | 2,817 | 3,010 | | | |
| · | • | · | | | |
| 24.9 | 23.9 | 25.8 | | | |
| 24.1 | 21.9 | 25.8 | | | |
| 13.5 | 11.4 | 17.7 | | | |
| 22.2 | 21.8 | 23.0 | | | |
| 23.0 | 22.6 | 23.7 | | | |
| | | | | | |
| -243 | -260 | -203 | | | |
| -587 | -608 | -578 | | | |
| -12 | -19 | -1 | | | |
| | | | | | |
| 2,068 | 2,032 | 2,141 | | | |
| 714 | 712 | 716 | | | |
| 289.7 | 284.7 | 299.9 | | | |



| | FY22 | | |
|--|--------|--------|--------|
| All amounts shown in £m, unless otherwise stated | MEAN | MIN | MAX |
| Hygiene | 0.0 | -6.5 | 5.0 |
| Health | 5.6 | 1.5 | 7.8 |
| Nutrition | 3.5 | 1.2 | 6.7 |
| Group net revenue LFL growth (%) | 2.6 | -2.2 | 4.5 |
| Net M&A impact (%) | -3.7 | -6.6 | -0.4 |
| FX impact (%) | -0.2 | -1.5 | 0.6 |
| Group reported net revenue growth (%) | -1.3 | -6.7 | 1.9 |
| Hygiene | 5,835 | 5,425 | 6,147 |
| Health | 4,717 | 4,397 | 4,934 |
| Nutrition | 2,331 | 2,057 | 2,552 |
| Group reported net revenue | 12,882 | 12,017 | 13,437 |
| Hygiene | 1,480 | 1,372 | 1,606 |
| Health | 1,200 | 1,102 | 1,337 |
| Nutrition | 382 | 282 | 540 |
| Group adjusted operating profit | 3,062 | 2,876 | 3,275 |
| Hygiene | 25.4 | 23.4 | 27.2 |
| Health | 25.5 | 22.8 | 28.0 |
| Nutrition | 16.4 | 13.6 | 22.5 |
| Total adjusted operating profit margin (%) | 23.8 | 22.2 | 24.5 |
| Adjusted net finance expense | -221 | -257 | -150 |
| Adjusted taxation expense | -642 | -703 | -601 |
| Non-controlling interest | -13 | -20 | -1 |
| Adjusted net income | 2,188 | 2,041 | 2,351 |
| Average number of shares on a diluted basis (m) | 715 | 713 | 723 |
| Adjusted group fully diluted EPS (p) | 306.0 | 286.0 | 329.5 |

| FY23 | | | | |
|-------------|--------|----------------|--|--|
| MEAN | MIN | MAX | | |
| | | | | |
| 4.0 | 2.0 | 6.0 | | |
| 4.7 | 3.0 | 6.0 | | |
| 3.2 | 2.0 | 4.2 | | |
| 4.1 | 2.7 | 5.7 | | |
| | | | | |
| 0.0 | 0.0 | 0.0 | | |
| -0.2 | -0.9 | 0.2 | | |
| 3.9 | 2.1 | 5.2 | | |
| 4.000 | F 442 | 4 45 4 | | |
| 6,059 | 5,642 | 6,454 5,150 | | |
| 4,931 | 4,582 | 5,150 | | |
| 2,404 | 2,098 | 2,629 | | |
| 13,394 | 12,498 | 14,078 | | |
| 1,559 | 1,411 | 1,719 | | |
| 1,286 | 1,166 | 1,428 | | |
| 410 | 294 | 604 | | |
| 3,255 | 3,025 | 3,570 | | |
| -, | -1 | -, | | |
| <i>25.7</i> | 23.7 | 27.5 | | |
| 26.1 | 23.8 | 28.5 | | |
| 17.0 | 13.9 | 24.2 | | |
| 24.3 | 22.6 | 25.4 | | |
| | | | | |
| -198 | -252 | -140 | | |
| -694 | -783 | -639 | | |
| -13 | -22 | -1 | | |
| | | | | |
| 2,351 | 2,170 | 2,618 | | |
| 716 | 704 | 729 | | |
| 328.5 | 304.0 | 366.7 | | |