H1 2022 RESULTS: TRANSFORMATION IS DELIVERING

STRONG MOMENTUM CONTINUES, TRACKING AHEAD OF STRATEGIC GOALS



Strong H1 performance

+8.6%

H1 LFL net revenue growth

£6,888m

H1 net revenue

25.6%

+11.9%

Q2 LFL net

revenue growth

H1 AOP margin

eCommerce

+19%

H1 LFL net revenue growth

13% of H1 Group

net revenue

Our resilient model is driving margin expansion

£370m

H1 productivity savings - ahead of plan¹

14,000

productivity initiatives

H1 growth

+1.2%

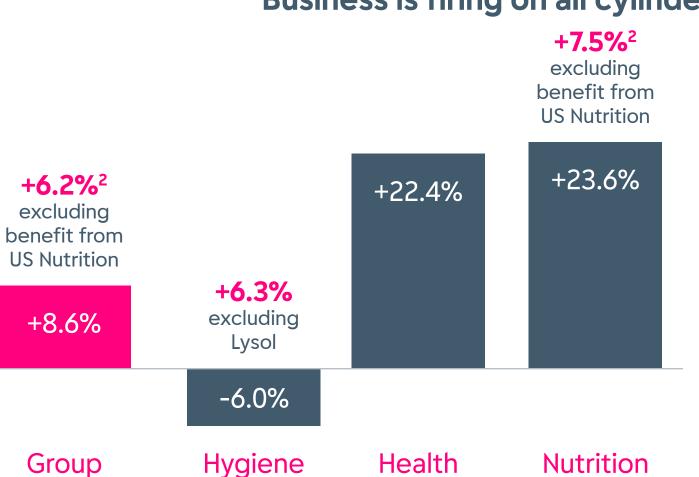
+7.4%

Volume

price/mix

¹Programme began in 2020. Ahead of plan to achieve 4-year target of £2bn by 2023

Business is firing on all cylinders



H1 LFL net revenue growth

Refer to adjusted measures presented within H1 2022 results announcement ²Excluding the estimated temporary supply benefit

of portfolio³ growing
mid-single digits+
for 6 quarters

³Representing brands less impacted by Covid dynamics. The remaining 30% of the portfolio comprises Lysol, Dettol, Mucinex, Strepsils and Lemsip

WHAT WE SAID IN 2020



Mid single-digit (MSD) LFL net revenue growth as we exit 2022, and mid 20s
AOP margin by the mid 2020s

REVISED 2022 OUTLOOK

Strong performance gives confidence to raise FY growth expectations

Resilient business model to deliver margin expansion

+5% to +8%

LFL net revenue growth

GROWTH IN AOP MARGIN

Own, Create, Deliver and Care

Our culture and investment have added resiliency to Reckitt's hallmark agility